

Frontier Services
Annual Report 2016/17

# Message from the Chairperson

Few people can claim the almost unique impact on Australia as Reverend John Flynn did in his ministry to outback Australia and certainly few have been immortalised on Australian note currency with his special portrait on our red twenty-dollar note. His "mantle of safety", his establishment of the Australian Inland Mission which we now call Frontier Services. His visions for the pedal radio, School of the Air, the Royal Flying Doctor Service and his significant part in the birth of Australia's Qantas Airways are all testimony to his extraordinary impact which will be everlasting.

Flynn has also been very aptly described by the late Rev Dr Scott McPheat as the "Apostle of the Inland", a truly remarkable Australian and Frontier Services continues his legacy to modern day remote and regional Australia. This is provided in partnership with all six Synods and rural Presbyteries of the Uniting Church in Australia across mainland Australia and Tasmania and in collaboration with the Church's United Aboriginal & Islander Christian Congress. This is particularly achieved through the work of our bush chaplains and Patrol Minsters.

Much of the work of these bush chaplains nowadays involves supporting the socially isolated in mining, farming and remote townships, many of which are struggling through loneliness, economic hardship and increasing city centric government funding, policy and legislation. The chaplaincy work is increasingly needed to be a listening ear as these remarkable people are challenged with their struggles through their isolation, their emotional and mental challenges and so many economic and climate changes which too often are a norm to them but which city people are often not well equipped to understand nor are aware.

It is against this backdrop that Frontier Services works actively to be the substantial fundraiser as well as hands on support to rural and other remote communities. This Annual Report is designed to keep our individual and organisational donors up to date with the past year's activities as well as with the ongoing needs of the people we support.

The Board of Frontier Services is well versed in ministry to remote and regional people, including our First Peoples, as well as being experienced and equipped with professional skills so essential for effective board governance such as fundraising, business, financial, ministry and legal services. We continue to understand the changing needs of our beneficiaries, increasing legislative and regulatory environments we live and work within as well as developing services through Frontier Services' Outback Links programmes which are capturing corporate Australia's employees and financial involvement. I encourage more and more Australians to participate in these programmes. To me, it is the best way to know, see and meet what I call the 'the real' Aussie. It is an indelible experience which heightens one's passion for these people and the diversity and vastness of a magical country which is so dominantly desert.

We are very well served by our National Director, Jannine Jackson, and her specialist team of fundraisers and promoters, our Board and the National Assembly and broader members of the Uniting Church in Australia.

We very much appreciate our donors, financially and in kind, who make our work possible and especially through our bush chaplains who are the main face of the ministry. It is very much in keeping with John Flynn's vision of proving a mantle of safety, bringing hope and encouragement through our public benevolence and spiritual ministry.



Jim Mein Board Chairperson



### Meet Our Board



### Jim Mein, AM - Chair

Jim Mein AM was admitted to the Order of Australia on Australia Day 2010 for his service to the Uniting Church in Australia through a range of roles; to the promotion of inter-faith dialogue; to education; and to the community. During his time as Moderator of the Uniting Church in Australia NSW Synod, Jim was involved in the official launch of the website 'Interfaith Sydney'. This website was the outcome of discussion and collaboration between Muslims involved with the Affinity Intercultural Foundation and representatives from the Catholic, Anglican and Uniting Churches in NSW.



#### **Lisa Sampson** - Board Member

Lisa is a media relations and fundraising consultant who has worked with the Uniting Church Synod of NSW and the ACT since 2013. She has held senior executive roles and non-executive board directorships since 2007 with some of Australia's well known notfor-profits.



#### Rev Will Pearson - Board Member

Will is a retired minister of the UCA, with a rural background. During his full-time ministry, Will did a two year Intentional Interim Ministry program at Armidale, before taking on a five and a half year placement, half-time with Broken Hill Congregation and half-time Presbytery Minister with Macquarie Darling Presbytery. Will has experienced first-hand the difficulties facing rural and remote families, and believes the presence of bush chaplains is critical to offering them the love and compassion of Christ.



#### John Baxter - Board Member

John was formerly a partner in Makinson d'Apice and Mills Oakley, and now Special Counsel with Blanchfield Nicholls Partners. John specialises in bequest issues and litigation, including family provision, testamentary capacity and 'cy-pres' schemes. John has acted as legal counsel to the Frontier Services' board since early 2015, and has offered excellent legal advice pertaining to contested estates and other legal matters during the period of organisational transition.



#### **Dorothy Creek** - Board Member

Dorothy is a primary producer and has lived in rural NSW all her life. She is keenly aware of the daily pressures that impact rural families. A foundation member of the Riverina Presbytery, Dorothy is a member of the UCA Assembly, as well as the NSW/ACT Synod.



#### **Dianne Torrens** - Board Member

Aunty Dianne Torrens, who has been a NSW/ACT Uniting Aboriginal and Islander Christian Congress member since the organisation was founded and has been chairperson of Congress NSW for almost a decade, was also one of the first five Aboriginal women to be made an elder in the Uniting Church in Australia. Dianne has maintained a powerful support and advocacy for the work of Frontier Services throughout her tenancy as an interim board member, particularly as this work relates to providing support and services to indigenous communities throughout remote Australia.



#### Rev Dr Chris Budden - Board Advisor

Chris is a Minister in the Uniting Church, a resource worker with UAICC, an adjunct member of faculty at UTC, and an associate Researcher in the Public and Contextual Theology Research Centre at CSU. His particular research interests are theological method, theology in Australia, justice for Indigenous people, the relationship between discipleship and citizenship, issues in social ethics, and the social and theological location of the church. Chris serves as a key advisor for Dianne Torrens.

## Message from the CEO

It has been a big year for change at Frontier Services. When taking the reins of the organisation, I was taken back by the sheer lack of funding and support available to those in rural and remote Australia. There is visible disparity between the levels of support and services in metro versus rural and it's growing. Right across remote Australia we are experiencing government and other service withdrawals. As more services withdraw, and the bush continues to change, life on the land is only going to get tougher for those living out bush.

The people of rural Australia need our help and support now more than ever. Our job is to make their voices heard and stand up for what is right. We believe everyone deserves a fair go irrespective of location. It is our job to continue supporting those in need with practical, pastoral and spiritual support.

As a cherished brand, an historic Australian cause, and a movement that sweeps right across the country, Frontier Services must continue to change, adapt and evolve. As the landscape and bush develops, so must we, to ensure we are properly equipped to deal with new challenges that will arise.

The importance of this organisation was made apparent during my trips out bush. One of the chaplains was recalling some of the situations he finds himself in. One was a domestic violence case that led to murder. Prior to death, a call was made to a local officer where the husband had said it "had been blown out of proportion", but later it escalated into tragedy. This incredibly troubling story is one that saddens me. When I think about the number of services available to those living in metro, I worry for those people who desperately need help when living in isolation.

When you overlay a lack of support with social issues, it magnifies the problem. Aged care, mental health and lack of resources, combined with remote and social isolation makes the problem that much larger. When hearing about this story, I am so thankful that our bush chaplains are on hand to help those in need. Our bush chaplains are more than a listening ear; they are bringing hope to those in need.

My placement here with Frontier Services is my true calling. My work brings many different parts of my life together: my faith, my values, and being a country girl at heart. At Frontier Services we believe in helping those who are marginalised through social isolation, providing help during natural disasters, lending a sympathetic ear when needed, and delivering pastoral care.

We stand together with the people, spreading the love of God through meeting human needs and giving practical care.

I would like to acknowledge the hard work and dedication of my predecessor, Graham Ryan and his team during this financial period. Their hard work and dedication has enabled Frontier Services to achieve some great results.

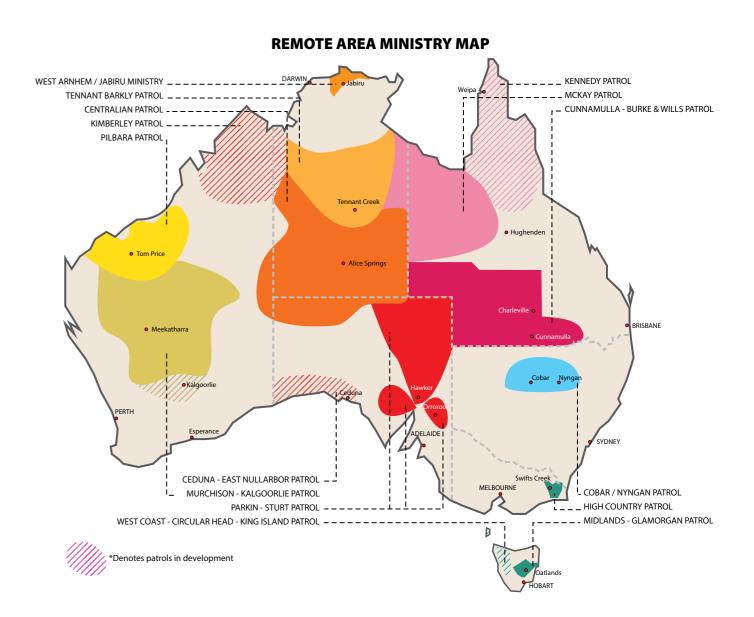
Lft

Jannine Jackson CEO



# Our footprint across Australia

Frontier Services is in Remote Australia across 10 very different remote areas. Each has its own challenges, needs and logistics, and is manned by one of our amazing bush chaplains.



Our bush chaplains are the life blood of our organisation, connecting those in isolation and building resilience in our remote communities. Driving countless miles, helping people on the ground with practical, emotional, pastoral and spiritual help, our bush chaplains are truly building the 'mantle of safety' for all those in need.

It takes a very special person to take on the role and responsibility of being a bush chaplain, (or Patrol Minister as they have been known by for many years). We asked some of our bush chaplains to share what it means to them.

Chaplains use a term "intentionally loitering", whether it is in a jail, a hospital, a school, or the great Australian Outback, including the Victorian Alps. One "hangs around" and gradually one is known as being a "genuine sort of person". I drive, join, attend, converse, mix, mingle, worship, laugh, cry, celebrate, despair, hope and pray... Whether it be deep snow, frenetic bushfire, devastating flood, violent storms, resilient recovery - whatever - I am with the men, women and children who live in the remote mountain ranges of Victoria. Sometimes I get to call God by name, and acknowledge his direct presence. Other times. I stand beside people in the darkness, and we wait for the coming of the light, and in that waiting time, we stoke the fire, make cups of tea, butter scones and dispense tissues. Out here, there are not many other professional helpers, as it is too expensive for government and other private agencies to send staff out. But I think that being a chaplain is more than being a professional helper. I am a harbinger of the gospel, can sometimes give wise counsel, but always and everywhere I listen and befriend. I ask myself not only "what would Jesus do?" but also "what would John Flynn do?" And one of my answers is simple, yet profound, BE THERE!

Yep, that's bush chaplaincy!

6 Frontier Services Annual Report 2016/17

**Rev Rowena Harris - High Country Patrol** 

"Someone who has a heart for the outback, an ear to listen to their stories, a hand to help in their hardship, a mind to comfort in their struggle, a smile to relax in their time of stress, and an insight to guide them to God's eternal love".

> Rev Sunny (Sunil) Kadaparambil Cunnamulla - Burke & Wills Patrol





Rev. Lindsay Parkhill with pastors from Maningrida taken at Warruwi 2017

# "Ministering with people in their country."

Rev Lindsay Parkhill West Arnhem/Jabiru Patrol



"I am proud to have followed in the footsteps of John Flynn for the last 14 years.

My experience is being the 'presence of God'. Denomination does not really matter. My ministry is often with people outside the traditional structures. It is missional.

My ministry to the mines is to live and be beside people who are working FIFO and also for those who live in a mining town to understand and appreciate their life, culture, concerns, pains and joys.

Also to gather people of all denominations at appropriate times and places to celebrate and express their communal life, to discover God's word and to celebrate the sacraments."

> Rev John Dihm Pilbara Patrol



"Being a bush chaplain is about trying to understand and share in the struggles and joys of life in the bush. It's about standing up for people too easily forgotten by governments, businesses, churches and other organisations. It's about working for equity of access to services, education, etc that other Australians take for granted. Being a bush chaplain means people in the bush know you as a good listener. It means people know you're available when things go wrong, tragedy strikes, and times are tough. It means filling gaps. It means being "all things to all people". It means getting your hands dirty. It means being sensitive to people's spiritual journeys and contributing to those journeys where possible. It means helping people to celebrate life and love, and helping them to mourn death. Being a bush chaplain means showing people in the bush that you care by serving them in whatever ways you can."

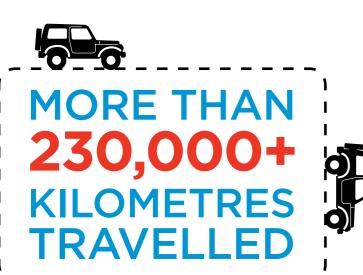
Benjamin Quilliam
Centralian Patrol

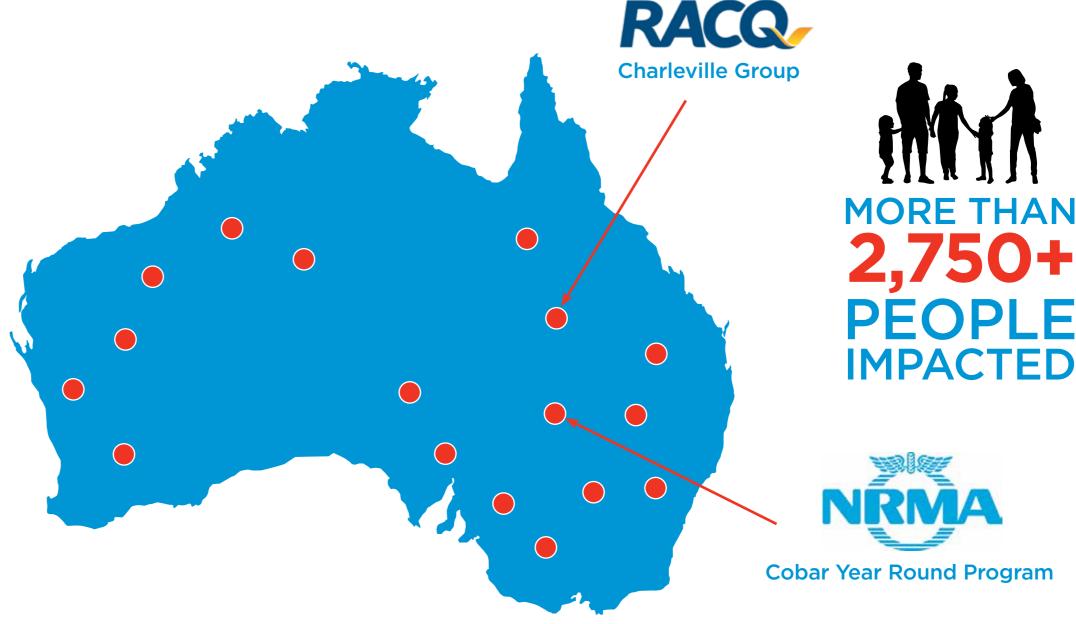
8 Frontier Services Annual Report 2016/17 Frontier Services Annual Report 2016/17

# Frontier Services Snapshot















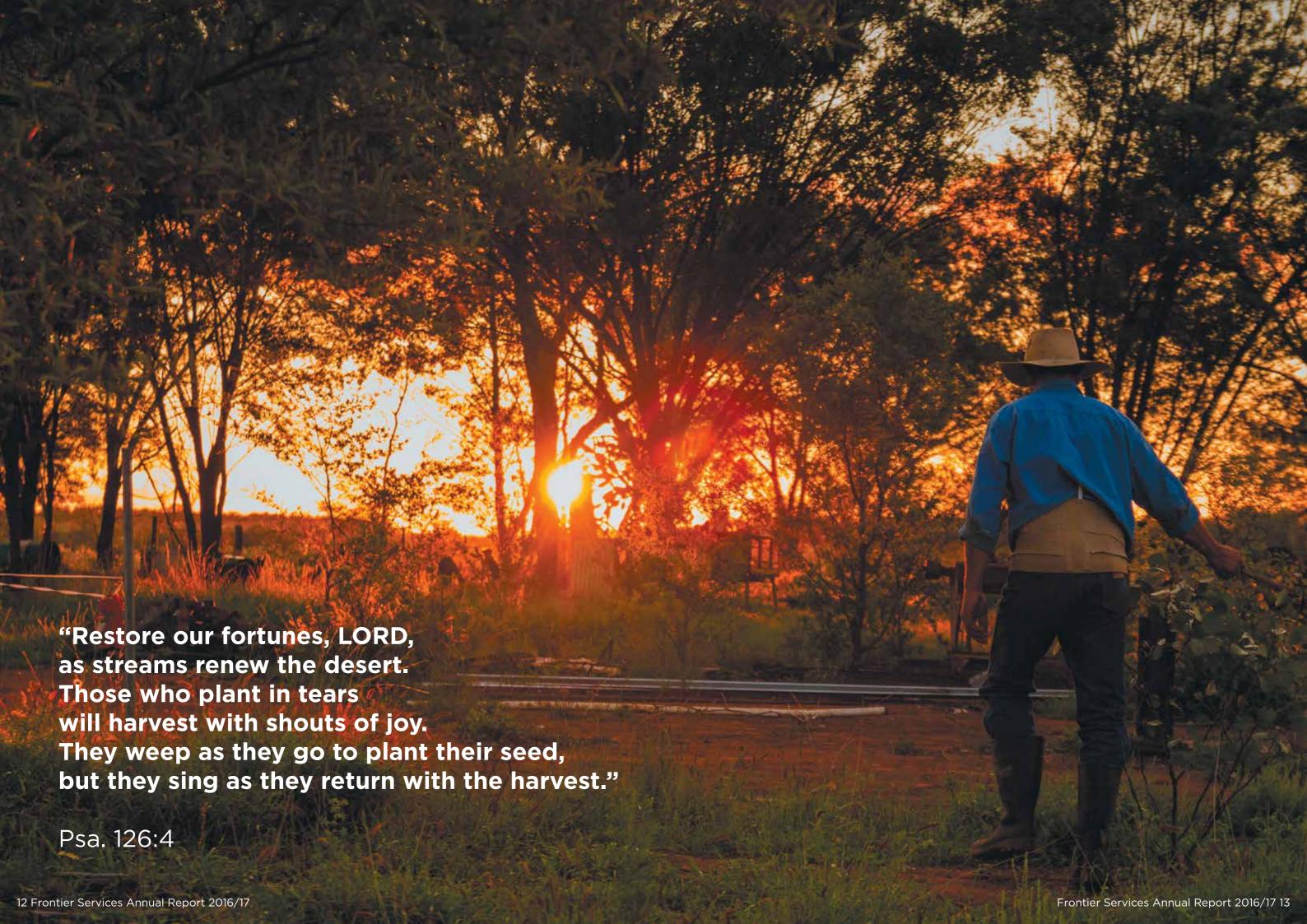












### Our Outback Links Program

Our program connects skilled volunteers with people across remote Australia who could use a helping hand. Outback Links has a community of more than 1,200 volunteers from various backgrounds who share a passion for 'giving back' to farmers in the bush.

#### Through the program we:

- respond to the short term need including crisis response
- match skilled volunteers to situations where they can provide practical assistance
- help those living in isolation and have limited access to resources

#### We work hard to:

14 Frontier Services Annual Report 2016/17

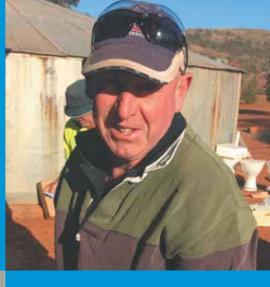
- support families and individuals living in remote Australia, regardless of their income, cultural background, religion or disability.
- cooperate with other community services in remote Australia to ensure a complementary service





"I thought it was a great program that should be used by more people in the bush. It really works in every way!"

**Farmer** 



"The amazing graziers and the people that are involved in the Station. The teamwork involved towards a successful result. Great friendships made, new trade skills and experiences learnt."

Volunteer



"We loved that they became part of the family for the week. Our whole family enjoyed everyone's company."

Farmer



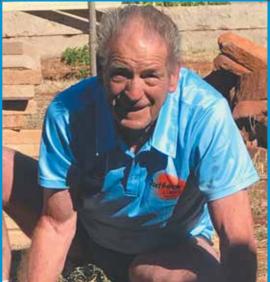
"I learned how difficult it is for the farmers and land owners in such a barren area of our huge continent. They never whinge or moan, just get on with their daily chores with aplomb. Their resilience, tenacity and enthusiasm is something that you don't tend to see as much in the city areas."

Volunteer



"Thank you very much! Words cannot express how much I appreciate all the effort put into the work at Mt Ive Station. I'm very grateful and feel very blessed to have had the privilege of hosting and having a team work on the shearer's quarters men's bathroom."

Farmer



"I felt inspired spending a week living and working with people of the outback and other volunteers."

Volunteer

Annual Report 2016/17 15

### UNITING CHURCH IN AUSTRALIA FRONTIER SERVICES (ABN 77 231 384 646)

(an Agency of the National Assembly)

# Statement of profit or loss and other comprehensive income For the year ended 30 June 2017

		30 June 2017 \$	30 June 2016 \$
	Note	Ψ	Ψ
Continuing Operations			
Revenue from rendering of services	3a	-	129,794
Donations and bequests	3a	3,698,944	2,976,491
Other revenues from ordinary activities	3a	167,583	25,681
Total revenue	<b>3</b> a	3,866,527	3,131,966
Employee expenses		722,112	1,611,428
Depreciation and amortisation expense	3b	85,072	26,606
Administration costs		236,307	184,238
Interest expense		248,189	481,358
Communications		174,011	126,126
Property costs		138,302	97,517
Travel & Accommodation		84,918	71,229
Vehicle running costs		8,655	30,069
Other expenses from ordinary activities		189,752	118,315
Grants to Patrol Ministers		1,146,303	433,338
Total Expenses		3,033,621	3,180,224
Net surplus/(deficit) from continuing operation	ons	832,906	(48,258)
Discontinued operations			
Surplus from discontinued operations	5(b)	-	1,259,327
Surplus for the year		832,906	1,211,069
Other comprehensive (loss)/income			
Items that may be reclassified			
subsequently to profit or loss			
Net gain/(loss) on remeasurement of			
financial assets available for sale		20,548	(1,620)
Total Other comprehensive income/(loss) for	the year	20,548	(1,620)
Total comprehensive income for the year		853,454	1,209,449

### UNITING CHURCH IN AUSTRALIA FRONTIER SERVICES (ABN 77 231 384 646)

(an Agency of the National Assembly)

### Statement of financial position

As at 30 June 2017

		30 June 2017 <sup>⊄</sup>	30 June 2016 \$
	Note	\$	Þ
Assets			
Current assets			
Cash and cash equivalents	4	951,378	661,041
Trade and other receivables	6	319,470	279,646
Financial assets	7	282,278	368,600
Other current assets	8	15,638	43,587
Total current assets		1,568,764	1,352,874
Non-current assets			
Property plant & equipment	9	231,837	2,266,802
Total non-current assets		231,837	2,266,802
Total assets		1,800,601	3,619,676
Liabilities			
Current liabilities			
Trade creditors and payables	10	919,969	2,986,334
Borrowings	12	341,559	2,596,643
Provisions	11	36,057	39,757
Total current liabilities		1,297,585	5,622,734
Non-current liabilities			
Trade creditors and payables	10	1,672,977	-
Borrowings	12	750,000	5,749,994
Provisions	11		20,357
Total non-current liabilities		2,422,977	5,770,351
Total liabilities		3,720,562	11,393,085
Net liabilities		(1,919,961)	(7,773,409)
Equity			
Specific Fund		-	145,805
Endowment Fund		636,118	688,179
General Fund		(2,576,627)	(8,697,109)
Financial Asset Reserve	13	20,548	89,716
Total (deficit)		(1,919,961)	(7,773,409)

### UNITING CHURCH IN AUSTRALIA FRONTIER SERVICES (ABN 77 231 384 646)

(an Agency of the National Assembly)

# Statement of changes in equity For the year ended 30 June 2017

Seminance at 1 July 2015   145,805   688,179   (17,585,677)   91,335   (8,982,858)   1,211,069   1,2		Specific Fund	Endowment Fund	General Fund	Financial Asset Reserve	Fixed Asset Revaluation	Total Equity
Surplus for the year   1,211,069   1,211		\$	\$	\$			\$
Fixed Asset Revaluation Reserve  Fixed Asset Revaluation Reserve  Fixed Asset Revaluation Reserve  7.677,500	Balance at 1 July 2015	145,805	688,179	(17,585,677)	91,335	-	(8,982,858)
Funds & Reserves	Surplus for the year	-	-	1,211,069	-	-	1,211,069
Total transfers         -         -         7,677,500         -         (7,677,500)         -           Other comprehensive income/closs for the year         -							
Net (loss) on remeasurement of financial assets available for sale   -   -   -   (1,620)   -   (1,	Fixed Asset Revaluation Reserve		-	7,677,500	-	(7,677,500)	
Net (loss) on remeasurement of financial assets available for sale   -   -   (1,620)	Total transfers	-	-	7,677,500	-	(7,677,500)	-
of financial assets available for sale         -         -         -         -         (1,620)         -         (1,620)           Balance at 30 June 2016         145,805         688,179         (8,697,108)         89,715         -         (7,773,409)           Balance at 1 July 2016         145,805         688,179         (8,697,108)         89,715         -         (7,773,409)           Surplus for the year         -         -         832,906         -         -         832,906           Capital contribution         -         -         4,999,994         -         -         4,999,994           Transfers to/(from)         Funds & Reserves         -         272,731         (272,731)         -         -         -         -           General Fund         -         272,731         (272,731)         -         -         -         -         -         -           Specific Fund         (145,805)         145,805         -<							
Table   Palance at 30 June 2016   145,805   688,179   (8,697,108)   89,715   - (7,773,409)   89,715   - (7,773,409)   80,000   145,805	of financial assets				(1.620)		(1.620)
Balance at 30 June 2016         145,805         688,179         (8,697,108)         89,715         - (7,773,409)           Balance at 1 July 2016         145,805         688,179         (8,697,108)         89,715         - (7,773,409)           Surplus for the year         -         -         832,906         -         - 832,906           Capital contribution         -         -         -         4,999,994         -         - 4,999,994           Transfers to/(from)         Funds & Reserves         -         272,731         (272,731)         -         -         -         -           General Fund         -         272,731         (272,731)         -	available for sale						
Balance at 1 July 2016       145,805       688,179       (8,697,108)       89,715       - (7,773,409)         Surplus for the year       -       -       832,906       -       832,906         Capital contribution       -       -       4,999,994       -       -       4,999,994         Transfers to/(from)       Funds & Reserves       -       272,731       (272,731)       -       -       -       -       -         General Fund       -       272,731       (272,731)       -	Ralanco at 30 Juno 2016						
Surplus for the year       -       -       832,906       -       -       832,906         Capital contribution       -       -       4,999,994       -       -       4,999,994         Transfers to/(from) Funds & Reserves       -       -       272,731       (272,731)       -       -       -         General Fund       -       272,731       (272,731)       -       -       -       -         Specific Fund       (145,805)       145,805       -	balance at 30 Julie 2010	143,803	000,179	(0,037,100)	05,715		(7,773,409)
Capital contribution       -       -       4,999,994       -       -       4,999,994         Transfers to/(from) Funds & Reserves       -       -       272,731       (272,731)       -       -       -       -       -         General Fund       -       272,731       (272,731)       - <t< th=""><th>Balance at 1 July 2016</th><th>145,805</th><th>688,179</th><th>(8,697,108)</th><th>89,715</th><th>-</th><th>(7,773,409)</th></t<>	Balance at 1 July 2016	145,805	688,179	(8,697,108)	89,715	-	(7,773,409)
Transfers to/(from) Funds & Reserves         General Fund       - 272,731       (272,731)	Surplus for the year	-	-	832,906	-	-	832,906
Funds & Reserves  General Fund - 272,731 (272,731)	Capital contribution	-	-	4,999,994	-	-	4,999,994
Specific Fund         (145,805)         145,805         -         -         -           Endowment Fund         -         (324,792)         324,792         -         -         -           Financial Asset Reserve         -         -         89,715         (89,715)         -         -           Other comprehensive income/(loss) for the year         Net increase on remeasurement of financial assets available for sale         -         -         -         20,548         -         20,548           -         -         -         -         20,548         -         20,548							
Endowment Fund       - (324,792)       324,792	General Fund	-	272,731	(272,731)	-	-	-
Financial Asset Reserve 89,715 (89,715)  (145,805) (52,061) 287,581 (89,715)  Other comprehensive income/(loss) for the year  Net increase on remeasurement of financial assets available for sale 20,548 - 20,548  20,548 - 20,548	Specific Fund	(145,805)		145,805	-	-	-
(145,805)       (52,061)       287,581       (89,715)       -       -         Other comprehensive income/(loss) for the year         Net increase on remeasurement of financial assets available for sale       -       -       -       20,548       -       20,548         -       -       -       20,548       -       20,548	Endowment Fund	-	(324,792)	324,792	-	-	-
Other comprehensive income/(loss) for the year         Net increase on remeasurement of financial assets available for sale       -       -       -       20,548       -       20,548         -       -       -       20,548       -       20,548	Financial Asset Reserve	-	-	89,715	(89,715)	-	-
income/(loss) for the year  Net increase on remeasurement of financial assets available for sale  20,548 - 20,548  - 20,548		(145,805)	(52,061)	287,581	(89,715)	-	-
of financial assets available for sale							
20,548 - 20,548	of financial assets	_	_	_	20 548	_	20 548
	available for sale						
	Balance at 30 June 2017		636,118				

### UNITING CHURCH IN AUSTRALIA FRONTIER SERVICES (ABN 77 231 384 646)

(an Agency of the National Assembly)

### Statement of cash flows

For the year ended 30 June 2017

		<b>2017</b> \$	<b>2016</b> \$
	Note		·
Cash flows from operating activities (including discontinued operations)			
Cash receipts in course of operations		3,927,856	5,817,767
Cash payments in course of operations		(3,473,501)	(7,205,991)
Interest and dividends received		4,196	38,714
Interest paid		(248,189)	(260,755)
Net Cash from/(used in) operating activities		210,362	(1,610,265)
Cash flows from investing activities			
Proceeds from sale of property, plant & equipment		2,255,084	10,501,361
Proceeds from sale of financial assets		105,500	-
Purchase of property, plant & equipment		(25,525)	(1,647)
Payment to ARCCS and Juniper		-	(8,102,719)
Net Cash from investing activities		2,335,059	2,396,995
Cash flows from financing activities			
Uniting Financial Services repayment		(2,255,084)	(787,765)
Net Cash (used in) financing activities		(2,255,084)	(787,765)
Net increase/(decrease) in cash held		290,337	(1,035)
Cash at the beginning of the financial year	4	661,041	662,076
Cash at the end of the financial year	4	951,378	661,041



www.frontierservices.org
1300 787 247

www.facebook.com/FrontierServices